

## **Matter 12 Implementation and Monitoring**

1. ***Is the strategy for implementation and monitoring appropriate and robust?***
  - 1.1. The HBF is concerned that the strategy for monitoring and implementation is not robust as it is not evident what actions will be taken, when and why.
  
2. ***Are the proposed indicators and targets appropriate and measurable? Are any others necessary for monitoring to ensure the soundness of the Plan?***
  - 2.1. The HBF is concerned that the Monitoring Framework is not measurable, the targets are not measurable and not is not clear what actions will be taken if a target is not met or an indicator shows a worsening situation or over what time period this will be considered. The HBF considers that the framework should be amended.
  
3. ***Does the monitoring framework clearly set out what actions will be taken if targets/policies are not being achieved?***
  - 3.1. The HBF does not consider that the monitoring framework clearly sets out what actions will be taken if targets and policies are not being achieved, or the timescales within which the actions will be taken.